

Report

Cabinet



Part 1

Date: 22 May 2019

Item No: 7

Subject Revenue Budget Out-turn - 2018/19

Purpose This report confirms, and explains the Council's financial position for the year ending 31 March 2019 and lists year-end reserve transfers for Cabinet's review and approval.

Author Head of Finance

Ward All

Summary Under difficult circumstances, the Council has managed its overall revenue budget well and the revenue outturn shows an underspend prior to new earmarked reserve transfers of £2,383k, representing a small variance of just 1.3% of the net budget, excluding schools.

The underspend has increased since the January forecast and there are a few broad issues that explain this:

- additional and unexpected one-off grant income and other contributions from external providers, specifically within social care;
- lower than forecasted overspending (costs) in the SEN independent placements area;
- lower than forecasted overspending within City services including street lighting and signal maintenance;
- savings in respect of forecasted net interest costs and council tax surplus.

Notwithstanding the above, the outturn position follows, in the main, the same pattern of over and under spending in areas established early on in the financial year:

- overspending in the demand led social care and special education needs (SEN) areas;
- underspending/better income in non-service budget areas and use of budget contingencies.

This report makes recommendations to earmark the underspend to reserves for future use, mainly to fund developments within the City, to support Council priorities and to support the ongoing commitment to the Gwent SENCOM service. These funds should be spent within the next year.

The report compares the revenue outturn for the financial year ending 31 March 2019 with the budget and provides a summary statement of key issues, which have the potential to impact upon financial management in future years.

Appendix 1 Overall budget dashboard – March 2019
Appendix 2 Revenue summary monitor - March 2019

| | |
|------------|--|
| Appendix 3 | Revenue summary monitor by activity - March 2019 |
| Appendix 4 | School balance outturn position |
| Appendix 5 | 2018/19 reserve movements |
| Appendix 6 | Delivery of MTFP savings – March 2019 |

Proposal That Cabinet:

1. Note the out-turn position, which is subject to audit and the major variances for the year (sections 1-3);
2. To approve use of the underspend as set out in section 6 of the report and note the resulting level of the Council's general and earmarked reserves;
3. Note the school's outturn and the position on the individual and total school reserves and note / comment on the next steps in this area in section 3;
4. Note the other areas of budget pressures and challenges in section 1 and 2 and note / comment on the actions currently in place to manage these.

Action by Head of Finance

Timetable Immediate, to meet publication deadline for 2018/19 accounts.

This report was prepared after consultation with:

Chief Executive
Strategic Directors
Heads of Service
Budget Holders
Accountancy Staff

Signed

1 Overview

- 1.1 Newport City Council's budget for 2018/19 is £274.6m, which supports delivery of over 800 activities focussing on the overall mission - "Improving People's Lives". Like previous years, the Council has maintained good overall financial control and finished the year with an underspend (prior to new reserve transfers); which, at £2,383k represents a small variance on its budget of 1.3%, excluding school's budgets. This is a larger underspend compared to January forecasts and is explained, in broad terms, below. In saying this, key issues remain consistent with that reported throughout the year as the analysis also shows.
- 1.2 In common with all authorities across the UK, our financial management is challenging. As a growing City, Newport continues to be under significant pressure from increasing demand for essential services and lower funding. The Council has had to deal with the pressures associated with this growth and therefore the additional costs of delivering services. The Council predicted these and put in place specific contingencies to deal with this in 2018/19 and alongside some one-off underspending/ better income in non-service areas, resulted in the overall underspend.

The high-level analysis of the outturn against budget and forecast is shown below:

| | January Forecast | | Outturn | | Variance |
|---|------------------|---------|---------|---------|----------|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| Overspending in service areas (exc. Schools): | | | | | |
| Children's out of area placements (*) | 2,148 | | 2,090 | | |
| NEW - Additional funding from WG in respect of out of area placements | 0 | | (476) | | |
| Special education needs (*) | 1,428 | | 1,330 | | |
| Adults community care (*) | 869 | | 1,135 | | |
| Independent fostering agencies (*) | 813 | | 756 | | |
| Other service area | (440) | | 69 | | |
| NEW - Lower costs; street lighting and signal maintenance | 0 | | (262) | | |
| NEW - Lower contributions to regional pooled budget and additional external contributions (social care) | 0 | | (226) | | |
| Service area overspends | | 4,818 | | 4,416 | (402) |
| One-off non service underspends: | | | | | |
| VAT Rebate | (773) | | (773) | | |
| Additional rebate – Gwent Crematorium | (385) | | (385) | | |
| Rates rebate | (467) | | (467) | | |
| People services risk contingency | (2,200) | | (2,200) | | |
| Approved transfer to invest to save reserve (Oct 18 Cabinet) | 2,000 | | 2,000 | | |
| One-off non service underspend | | (1,825) | | (1,825) | 0 |
| On-going non service underspends: | | | | | |
| Savings on C Tax benefit rebates – lower claimant No's | (1,634) | | (1,741) | | |
| Council tax surplus saving – housing growth | (1,000) | | (1,250) | | |
| Savings against Council's contingency budget | (1,473) | | (1,473) | | |
| Other | (463) | | (510) | | |
| On-going non service underspends | | (4,570) | | (4,974) | (404) |
| Net Underspend (prior to new earmarked reserve transfers) | | (1,577) | | (2,383) | (806) |

- 1.3 Whilst most service areas/ activities are spending close to budget a small number are significantly overspending (*) - £5,311k in overall terms, as shown above. Whilst significant investment has been put into these areas for the current year, 2019/20, there is the risk that the recurring saving in non-service areas cannot be guaranteed at current levels and will not be sufficient to mitigate any future overspending, certainly at current levels.

- 1.4 Appendices 1-3 show the outturn position on service/ non-service areas and activities prior and post transfer of the £2,383k underspend in the areas recommended. Section 6 of this report lists the individual transfers, for Cabinet's review and approval.

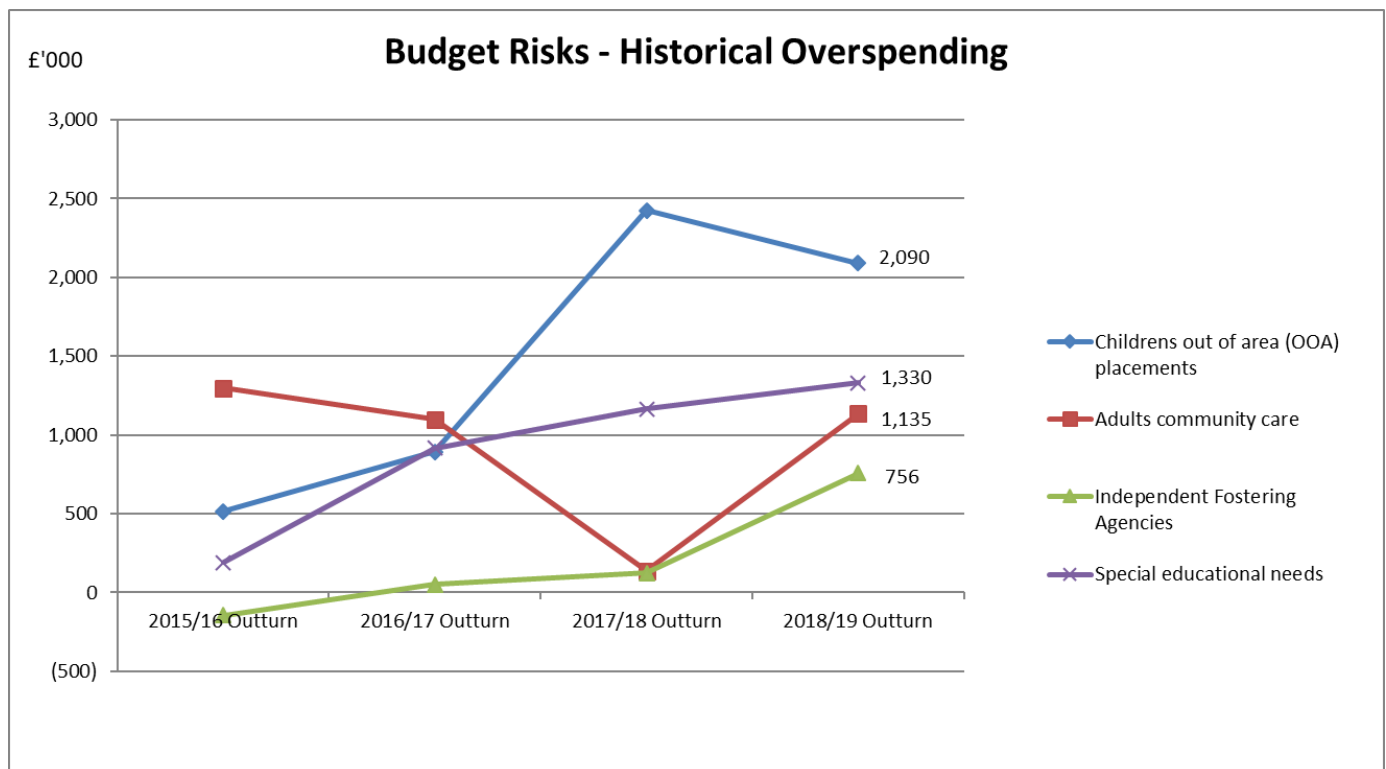
2 Key areas contributing to position

- 1.1 The following section highlights the key areas that contribute to the overall Council position:

- (i) Ongoing budget pressures on a small number of Council activities and how these have been addressed within the 2019/20 budget;
- (ii) Delivery of 2018/19 savings

- (i) Ongoing budget pressures and 2019/20 impact

- 2.2 As highlighted within the overall dashboard (appendix 1) and the high-level analysis of the budget variances above, there are a very small number of areas that contribute in the region of £5m to projected service area overspends. These are not new issues and costs in most of these areas have been increasing over the last 2-3 years as shown in the graph below. Whilst the 18/19 outturn was better than forecasted, costs are still increasing in most of these areas.



- 2.3 Over the period shown above, costs have been increasing faster than the budget investments in these areas and as a result, these have overspent in most years. However, as part of finalising the 2019/20 current year's budget, the Council received significant one-off funding for social care from Welsh Government (WG) and this has enabled significant investments in all these areas, which is sufficient based on current demand. The agreed investment into the above areas has been set out below:

| | 2018/19 Outturn (Gross overspend) | 2019/20 Investment |
|--|--|-----------------------|
| Childrens out of area (OOA) placements | 2,090 | 2,206 |
| Adults community care | 1,135 | 654 |
| Special educational needs | 1,330 | 1,414 |
| Independent Fostering Agencies | 756 | 765 |
| | 5,311 | 5,039 |

- 2.4 Notwithstanding this, managing/ reducing demand and thus reducing costs in these areas are key priorities in terms of financial management going forward, though the challenge of managing demand in these areas are clearly significant and difficult.

(ii) Delivery of medium term revenue savings

- 2.5 The position on delivery of savings is shown in appendix 6. Performance on delivery of 2018/19 savings has been good, with 92% of the c£8.6m savings delivered. In saying this, the balance of undelivered savings in 18/19, at £728k is still a significant sum and, in addition, there was £10k of savings from 2017/18 still undelivered by the end of the year - £738k in total.
- 2.6 As part of work in finalising the 2019/20 current year's budget, the outstanding savings were reviewed in respect of deliverability and £91k is being carried forward into 2019/20 for delivery, the balance taken out through re-instatement of budgets in those areas in 2019/20.

3 Schools

- 3.1 The 'schools' section of the overall dashboard and the school balance outturn summary (appendix 1 and 4) outlines the position on school finances. They show the individual schools and sector in-year under/ overspending for 2018/19, their reserves position and the position on those reserves over the last two years.
- 3.2 Schools received one-off funding from both WG and the Council in 2018/19 – in total £1,895k. These were contributions towards increased pay costs and unused contingency respectively.
- 3.3 Appendix 4 shows that overall, schools would have overspent by £2,622k had they not been in receipt of this additional funding with all secondary schools and 25 out of the 42 primary schools overspending. This is the base position on schools financial management / funding as this additional funding was one-off and additional to their base on-going funding. The position is unsustainable in going forward.
- 3.4 Having received the additional one-off funding, the schools financial outturn has clearly benefitted from this, though the position is still challenging. In overall terms, schools overspent by £727k with 7 out of 9 secondary schools overspending and 14 out of 42 primary schools overspending and this is shown, in detail, in appendix 4.
- 3.5 It is evident that the position has deteriorated for both individual schools and schools as a whole. The outturn by sector is shown below;

| | |
|------------------|---|
| Nursery | £1k underspend (1 of the 2 nurseries reporting an in-year overspend position) |
| Primary | £667k underspend (14 out of 42 schools reporting an in-year overspend position) |
| Secondary | £1,377k overspend (7 out of 9 schools reporting an in-year overspend position) |
| Special | £18k overspend (1 out of 2 special schools reporting an in-year overspend position) |

- 3.6 With regards to the school reserves position following the overspending outlined above; with the exception of secondary schools, balances are in credit across sectors. The position at individual school level is, however, more challenging, with 44% of secondary schools, 2% of primary schools

and 50% of special schools, with nil or deficit balances. Of particular concern is the secondary sector, with 2 schools with in-year overspending between £200k - £300k and one over £600k and 2 schools with deficit reserves of over £500k. Schools reserves are likely to reduce further in 2019/20 unless action is taken to reduce costs.

The Council's 'scheme for the financing of schools' set's out limits on the value of licensed deficits that the Council can approve and two of the secondary schools are now in breach of this limit whilst in total, the value of all individual school deficits as a percentage of the total value of school reserves has also marginally exceeded the limit set for that within the scheme. This position will need to be considered when reviewing any 2019/20 school budgets / deficit applications and future financial planning.

- 3.7 Schools are currently finalising their 2019/20 budgets and Governing bodies are required to approve these by mid-May. All have been reminded to prepare budgets taking account of their reserves position. Officers will review budgets alongside their reserves position when completed. It is highly likely that a number of schools will need licensed deficits in going forward and the Head of Finance will agree potential action with the Director for People and Chief Education Officer in conjunction with the Cabinet Member.

4 2019/20 impact

- 4.1 Whilst the outturn is positive for the Council finances overall for the year-end 2018/19; it is important to reflect on this and assess what this might mean for the current year 2019/20 and beyond. Key observations and issues include:

General budget

- Significant budget investment has funded the main demand areas at current activity levels and if costs do not increase from further increases in demand - should not overspend at previous year's levels. As said, this is predicated on demand stabilising from this point. In addition, underspending/ more income in non-service areas should continue in the recurring areas identified above in para. 1.2;
- c£2m of the above investment, however, is from one off WG grants in 2019/20 and unless this is put into the base funding of the Council, provides a challenge for the following year's 2020/21 budget.

Schools budget

- Whilst schools overspending was better than forecast, the base financial management funding position is on-going overspending of c£2.6m which is unsustainable and immediate action by school's is required to bring spending back in line with funding levels;
- Cabinet will remember that increased pension costs for teachers, from September 2019 is being funded from one-off grant in the current year 2019/20 at £2,021k and cost for full year in 2020/21 is forecasted at £3,934k. Permanent funding was predicted on the Comprehensive Spending Review including it in Local Government funding but there is some uncertainty on the timing of this currently, given Brexit uncertainties.

5 Use of reserves

- 5.1 The Council's reserves are an integral part of how the Council deals with its financial risks, achievement of key priorities and complying with proper accounting practice. The reserves the Council holds, earmarked for the uses shown illustrates how planning for and using reserves is integrated into the Council's strategic financial planning. As financial austerity continues, it becomes even more important that the Council considers and uses financial reserves to both protect its financial health and enabling its ambitions and priorities.

In year reserve transfers

5.2 There has been an overall decrease in the reserve balances as set out in appendix 5 – decrease from £104.3m as at 31 March 2018 to £102.6m at 31 March 2019. A number of transfers (into)/from reserves have already been included within the outturn position. These transfers are noted below for Cabinet’s attention and information:

- consistent with existing policy;
 - (i) transferring school overspends out of school’s specific reserves - £727k;
 - (ii) use of Friars walk reserve to fund investment subsidy and increase the provision for future payments - £3,204k.
- specific to the creation of the reserves in the first instance;
 - (i) transferring from investment reserve (Cabinet priority list funded by 2017/18 underspends) to fund one off priority projects - £961k;
 - (ii) usable capital receipts to fund agreed capital projects (mainly Band A schools) - £3,136k;
 - (iii) use of approved invest to save funds to cover cost of implementation costs of saving proposals at £637k (includes £43k for capital);
 - (iv) transfer into insurance reserve in line with proper accounting practice, based on identified risks and claims as at year-end - £1,237k;
 - (v) use of CRM reserve to fund implantation of new system - £250k;
- already been approved specifically by Cabinet as part of the base budget;
 - (i) At their October meeting, Cabinet agreed to transfer £2m into the invest to save reserve.

5.3 The reserves have been categorised according to the planned use of funding and type of reserve, whether this be risk, enabling, smoothing or other. Most reserves are earmarked for specific purposes, most can be used to fund either capital or revenue costs and is transferrable to other reserves, if deemed appropriate. Within the total, only a handful of individual reserves makes up the majority of the total, namely PFI reserves (44%), Invest to Save (11%), Capital Receipts (8%), Capital Funding reserve (6%) and Friar’s Walk (5%). Of the balance, almost half is then made up of the Council’s general and school’s balances. There are no reserves that are freely available without impact and most earmarked reserves are committed to specific projects or already being drawn down over the medium-long term.

6 Recommended use of 2018/19 underspend

6.1 The following reserve transfers are recommended, this will fully utilise the remaining £2,383k revenue underspend:

| | | |
|--------|---|-------|
| (i) | Grant/ loan towards the development of the Chartist Tower | £950k |
| (ii) | Delivery of digital services | £351k |
| (iii) | Commitment to Gwent SENCOM service | £250k |
| (iv) | Invest to save transfer | £179k |
| (v) | Feasibility studies | £177k |
| (vi) | Leisure services development plan | £150k |
| (vii) | Contribution to events reserve | £150k |
| (viii) | Refurbishment of children’s homes | £57k |
| (ix) | Residential home improvements | £49k |
| (x) | 2 year bus subsidy funding | £40k |
| (xi) | December 2019 Christmas lights funding | £30k |

Timetable

Ongoing

Risks

| Risk | Impact of Risk if it occurs* (H/M/L) | Probability of risk occurring (H/M/L) | What is the Council doing or what has it done to avoid the risk or reduce its effect | Who is responsible for dealing with the risk? |
|---------------------------------|--------------------------------------|---------------------------------------|--|---|
| Outturn post audit is different | L-M | L | It will be possible to reduce the recommended transfer to reserves if required | Head of Finance |

* Taking account of proposed mitigation measures

Links to Council Policies and Priorities

A balanced budget position is reported and the use of the contingency budget was not required to achieve this, this has allowed support to services going forward, thus contributing towards the Council's key priorities.

Options Available and considered

1. Cabinet can choose to accept officers recommendation and transfer the underspend into specific earmarked reserves;
2. Cabinet can choose not to approve the reserve transfers and instead report an underspend of £2,383k, this would be transferred to the general reserve;
3. Cabinet can choose not to approve the reserve transfers and move to alternative earmarked reserves.

Preferred Option and Why

Option 1, as the £2,383k underspend is being reserved for future investment in the areas outlined in paragraph 6.1.

Comments of Chief Financial Officer

The Council has continued with good financial management and the resulting under-spend in 2018/19 has allowed funds to be credited to mainly 2019/20 costs in key priority areas such as regeneration projects and are recommended for approval by Cabinet.

Section 4 points to the key issues in going forward and Cabinets attention is drawn to the issues here, in particular:

- Reliance on one-off grant funding (social care and teacher's pension costs grants) in the current year 2019/20 which, if not continued in the Council's base funding, will provide challenges in the 2020/21 budget;

- Schools deteriorating financial position, in particular within the Secondary sector and 3 secondary schools.

Comments of Monitoring Officer

There are no specific legal issues arising from the report.

Comments of Head of People and Business Change

There are no direct HR implications arising from this report.

The revenue out-turn report describes the budget management process and outcome from the previous financial year, in this case 2018-19. The Well-being of Future Generations Act requires local authorities to ensure they consider the impact of decisions taken today on future generations. As the report shows an overall underspend against the revenue budget, managing the budget effectively will have a positive impact on current and future years.

Comments of Cabinet Member

The Chair of Cabinet confirms she has seen and approved the report, noted the issues and alongside use of the underspend, discussed and agreed these with Cabinet Members.

Local issues

N/A

Scrutiny Committees

N/A

Equalities Impact Assessment and the Equalities Act 2010

N/A

Children and Families (Wales) Measure

N/A

Wellbeing of Future Generations (Wales) Act 2015

Wellbeing of Future Generations (Wales) Act 2015 forms an integral part of the financial management of the Council and the MTFP process of which the outturn of the Council is essential part. Analysis and review of reserves are an important aspect on the future generations and the Head of Finance reviews and assesses the robustness and adequacy of these reserves as part of this outturn report.

Crime and Disorder Act 1998

N/A

Consultation

N/A

Background Papers

N/A

Dated:

APPENDIX 1

Budget Monitoring Position – March 2019

| Position by Directorate | Current Budget £'000 | Outturn £'000 | Variance £'000 |
|---|-------------------------|------------------|-------------------|
| People (exc Schools) | 79,671 | 85,464 | 5,793 |
| Place | 32,845 | 32,953 | 108 |
| Corporate | 17,698 | 17,290 | (408) |
| Service Area Budget | 130,214 | 135,708 | 5,494 |
| Schools | 92,977 | 92,977 | (0) |
| Service Area Budget (inc Schools) | 223,191 | 228,685 | 5,494 |
| Schools - transfer from reserve | 0 | 0 | 0 |
| Non Service | 49,932 | 45,911 | (4,021) |
| Total Budget (excluding contingency) | 273,123 | 274,596 | 1,472 |
| General Contingency | 1,473 | 0 | (1,473) |
| Total Budget (including contingency) | 274,596 | 274,596 | (0) |

Detailed explanations can be found within service area dashboards

Position Summary

- Revenue outturn reports an underspend of £2,383k prior to earmarked reserve transfers of £2,383k.
- Underspend has increased since January in the main due to unexpected income received at year end and lower than forecast overspending.

Key areas contributing to position

- Undelivered 18/19 savings of £728k
- Significant overspending in three key areas:

| | |
|-----------------------------------|---------|
| Children's Out of Area Placements | £2,090k |
| Community Care | £1,135k |
| Special Education Needs | £1,330k |
| Approved I2S transfer | £2,000k |

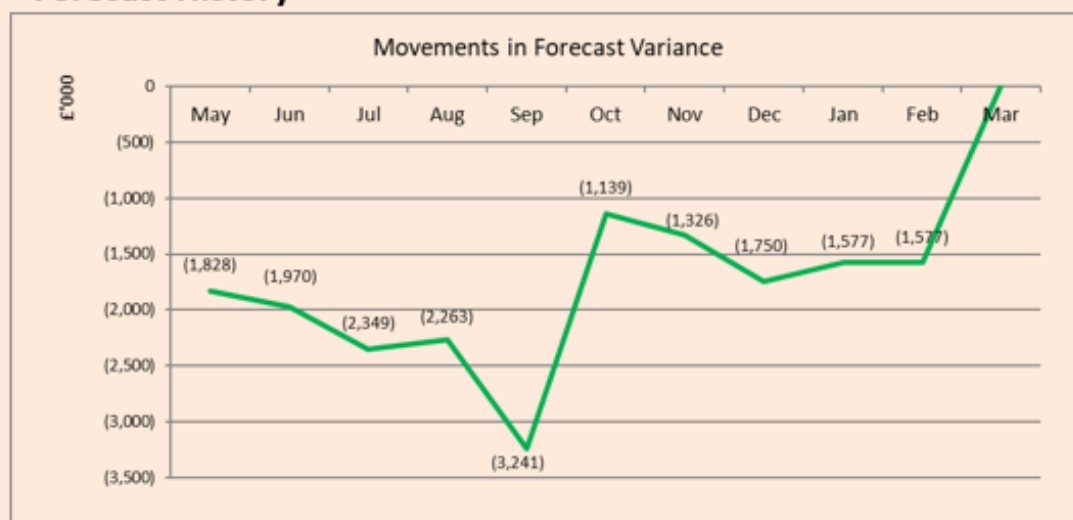
- Mitigated by non service area underspends:

| | |
|------------------------------------|-----------|
| People Services risk contingency | (£2,200k) |
| Council tax benefit rebates | (£1,741k) |
| General contingency | (£1,473k) |
| Other | (£977k) |
| One-off VAT rebate | (£773k) |
| Council tax surplus | (£1,250k) |
| One-off rebate - Gwent Crematorium | (£385k) |

Risks

- Service areas are overspending at unsustainable levels specifically given that significant one off grant income has been received by social care in 2018/19.
- Vast majority of schools have spent more than their funding in 18/19.
- School balances already increasingly/becoming negative.

Forecast History



October forecast reflects Cabinet approved I2S transfer of £2m

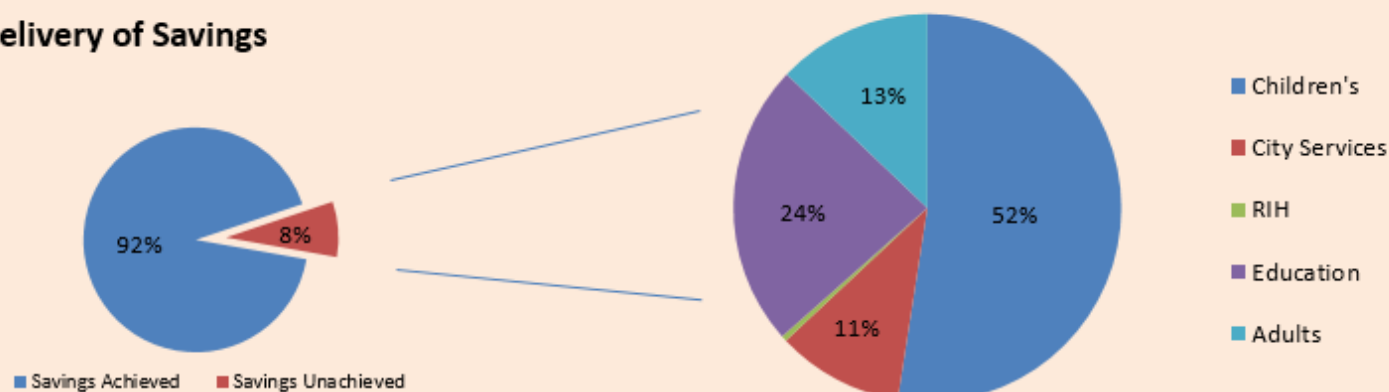
Budget Monitoring Position – March 2019

Staff Forecasts

| Overall Staffing | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar |
|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| Budget (£'000) | 59,450 | 59,449 | 59,491 | 59,491 | 58,521 | 58,537 | 58,552 | 58,497 | 58,497 | 58,610 | 58,610 | 58,611 |
| Outturn (£'000) | 59,450 | 59,639 | 59,641 | 59,909 | 58,477 | 58,217 | 57,967 | 57,912 | 57,655 | 57,484 | 57,484 | 57,432 |
| Variance (£'000) | 0 | 189 | 149 | 418 | (44) | (320) | (584) | (585) | (841) | (1,126) | (1,126) | (1,179) |

- Staff budgets account for almost a quarter of the Councils net budget

2018/19 Delivery of Savings



- The first chart shows that 92% of the total savings are forecast for full delivery in 2018/19
- The second chart illustrates the areas where savings are forecast not to be delivered (8% of overall target)
- 2018/19 balance of £728k undelivered savings remains significant in financial terms
- This is in addition to £10k undelivered savings dating back to 2017/18

| Overall Summary | People | Place | Corporate | Non Service | Total |
|-------------------------------|--------|-------|-----------|-------------|-------|
| 2018/19 MTRP Target (£) Total | 3,246 | 1,244 | 615 | 3,488 | 8,593 |
| End 2018/19 | 2,598 | 1,164 | 615 | 3,488 | 7,865 |
| Variation to MTRP Target | (648) | (80) | 0 | 0 | (728) |
| Variation % to MTRP Target | -20% | -6% | 0% | 0% | -8% |

Budget Monitoring Position – March 2019

| Risk Based Areas/ Budgets | Annual Budget £'000 | Outturn £'000 | Variance £'000 | Graph Reference |
|---|------------------------|------------------|-------------------|--------------------|
| Children & Young People | | | | |
| Independent Fostering Agencies | 1,294 | 2,050 | 756 | i |
| Out of Area Residential | 2,719 | 4,334 | 1,614 | ii |
| In House Fostering | 2,810 | 2,985 | 175 | |
| Kinship | 1,096 | 961 | (135) | |
| Looked after Children (LAC) Remand | 0 | 72 | 72 | |
| Adult & Community Services | | | | |
| Community Care - Residential | 20,134 | 20,384 | 250 | |
| Community Care - Supported Living | 7,776 | 8,809 | 1,033 | iii |
| Community Care - Non Residential | 9,027 | 9,310 | 283 | iv |
| Community Care Income - Residential & Non Residential | (7,174) | (7,591) | (417) | |
| Education | | | | |
| SEN Out of County - Local Authority | 1,409 | 1,358 | (51) | v |
| SEN Out of County - Independents | 2,239 | 3,105 | 866 | v |
| SEN Transport | 2,127 | 2,222 | 95 | |
| Breakfast Clubs | 324 | 472 | 148 | |
| Catering - Free School Meals | 1,153 | 1,236 | 83 | |
| Music Service | 0 | 0 | 0 | |
| Regeneration, Investment & Housing | | | | |
| Development Control Fees | (646) | (671) | (25) | |
| Building Control Fees | (234) | (271) | (37) | |
| Commercial & Industrial Properties Income | (1,234) | (1,341) | (107) | |
| City Services | | | | |
| Commercial/ Asbestos Income | (1,124) | (1,631) | (507) | |
| Burial Fees | (612) | (540) | 72 | |
| Car Parking Income | (650) | (626) | 24 | |
| Finance | | | | |
| Council Tax Benefit Rebates | 12,597 | 10,856 | (1,741) | |
| Law & Regulation | | | | |
| Public Protection | (840) | (945) | (105) | |
| Land Charges Income | (167) | (162) | 5 | |
| Total Net Budget | 52,024 | 54,376 | 2,351 | |

- In 2018/19, there are over 20 budget areas identified at the start of the year by HoS as those areas that have the potential to be high risk or highly volatile. This list is reviewed on an on-going basis

Budget Monitoring Position – March 2019

Risk Based Areas/ Budgets (cont.)

- There are six budget 'hotspot' areas within the risk based monitoring which demonstrate the significant financial impact and risk that only a small number of areas pose to the financial position of the Authority (graph ref i – v)
- These areas alone contribute in the region of £5.0m to the service area overspends
- This overspend has been consistently high throughout the year, therefore, it is critical that managers take action to reduce the spend wherever possible

Other Significant Variances

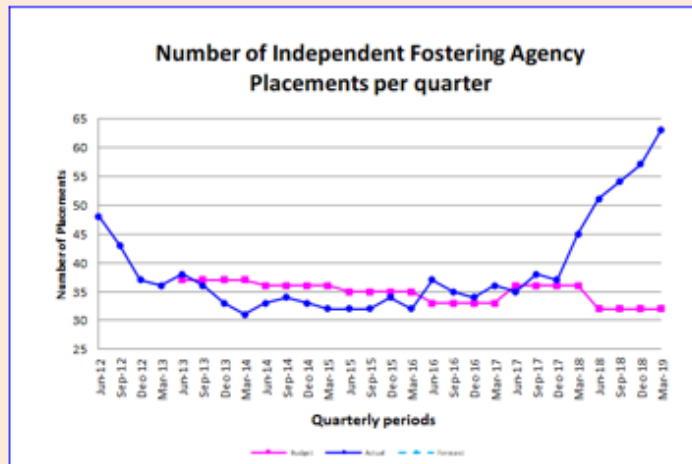
| | Annual Budget £'000 | Forecast £'000 | Variance £'000 |
|-------------------------|---------------------------|-------------------|-------------------|
| Children & Young People | | | |
| Inter Agency Adoption | 512 | 722 | 210 |
| | | | |
| Total Net Budget | 512 | 722 | 210 |

The following page highlights the non-financial cost drivers for the risk based areas such as pupil and service user numbers.

Budget Monitoring Position – March 2019

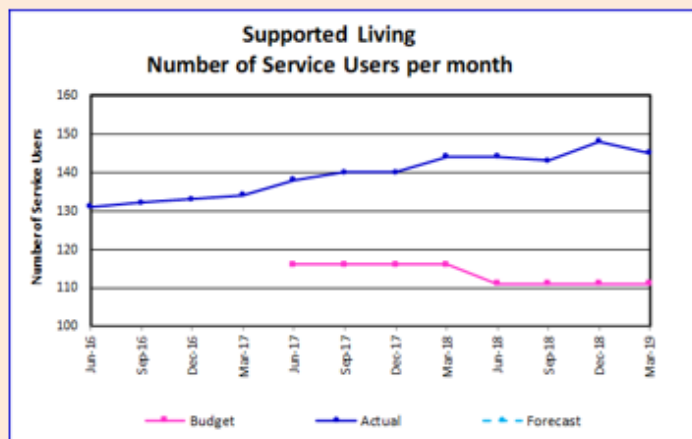
Risk Based Monitoring graphs

(i) Independent Fostering Agencies

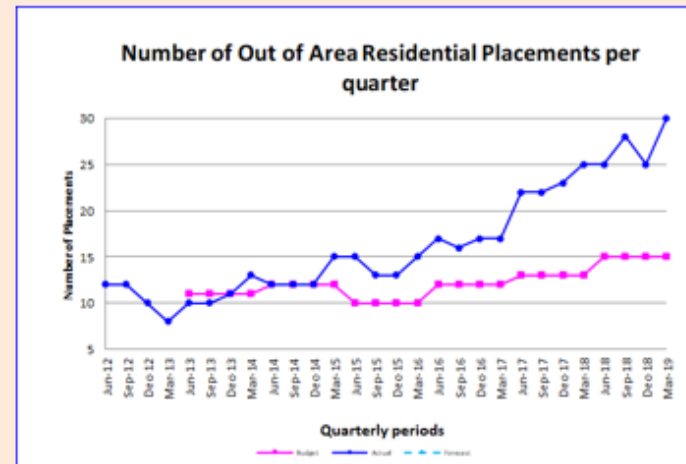


- The 2018/19 budget can afford 32 placements per month at an average cost. The increasing of placements throughout the year has peaked at 63 in March resulting in an overspend of £756k.

(iii) Community Care – Supported Living

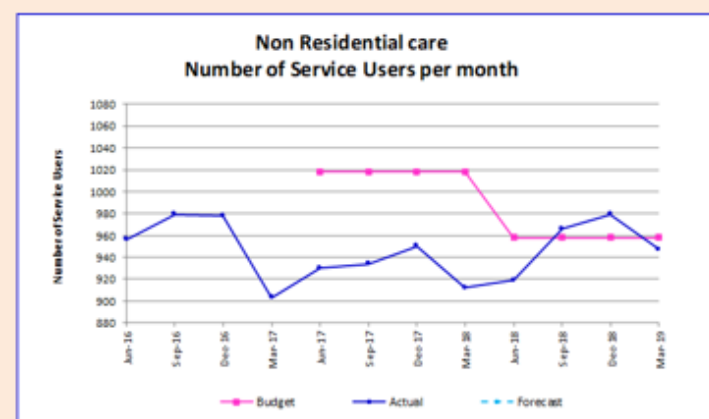


(ii) Out of Area (OOA) Residential Placements



- Budget can afford 15 placements per month at an average cost. There are 30 placements resulting in an outturn position of £1.6m overspend.

(iv) Community Care – Non Residential

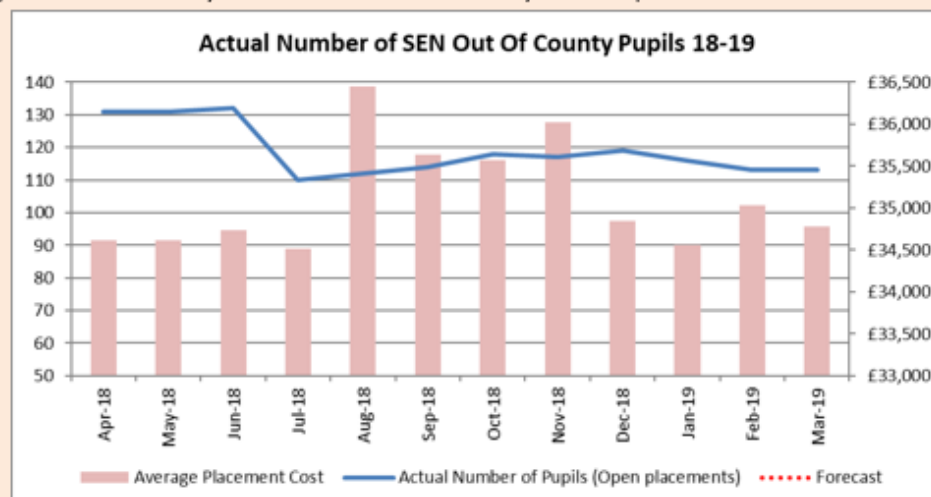


**** Due to changes in reporting average budget data is unavailable prior to April 2017.**

Budget Monitoring Position – March 2019

Risk Based Monitoring graphs

(v) SEN Out of County Placements – Local Authority and Independent



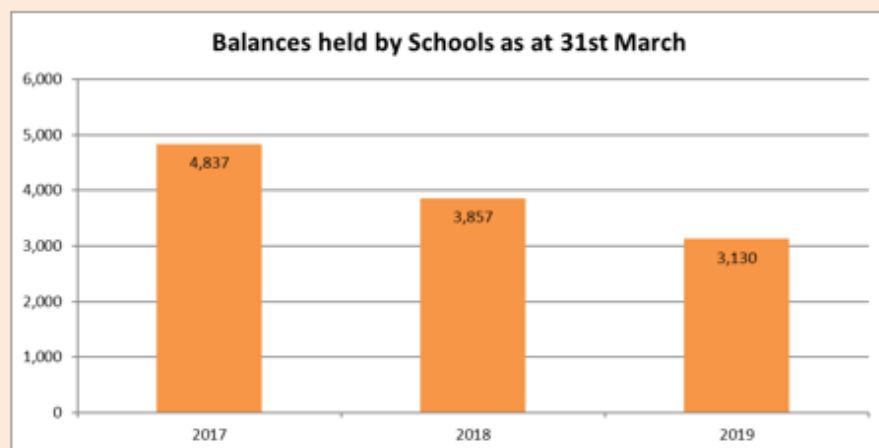
- SEN OOC budget can accommodate 107 placements at an average cost of £34k
- 15% of total placements cost between £60k and £70k. One placement in particular costs the Authority £113k due to the complex needs of the individual

Budget Monitoring Position – March 2019

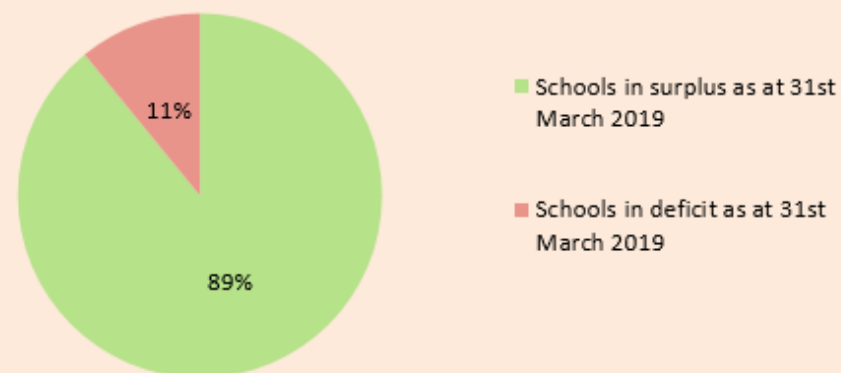
Schools

- Schools received some one-off funding from both WG and the Council in 2018/19 – in total £1,895k. These were contributions towards increased pay costs and unused contingency respectively. Overall, schools would have overspent by £2,622k had they not been in receipt of this additional funding with all secondary schools and 25 out of the 42 primary schools overspending. This is the base position on schools financial management / funding as this additional funding was one-off and additional to their base on-going funding. The position is unsustainable in going forward.
- The the position has deteriorated for both individual schools and schools as a whole. The outturn by sector is shown below;
 - Nursery £1k underspend (one of the two nurseries reporting an in-year overspend position)
 - Primary £667k underspend (14 out of 42 schools reporting an in-year overspend position)
 - Secondary £1,377k overspend (7 out of 9 schools reporting an in-year overspend position)
 - Special £18k overspend (1 out of 2 special schools reporting an in-year overspend position)

| Budget Overspends in Schools | Mar £'000 |
|------------------------------|----------------|
| Kimberley Nursery | (7) |
| High Cross Primary | (20) |
| Caerleon Comprehensive | (737) |
| Liiswerry High | (548) |
| St Julians School | (5) |
| Newport High | (46) |
| Total Net Budget | (1,363) |



Proportion of Schools Forecasting Deficit as at 31st March 2019



Schools overall have overspent in year by £727k therefore reducing the school balances from £3,857k to £3,130k as at the end of March 2019.

APPENDIX 2 Revenue Summary Monitor - March 2019

| | Current Budget | Out-turn before Proposed Transfers | Proposed 'New' Transfers | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers |
|---|----------------|------------------------------------|--------------------------|-----------------------------------|---|
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| Summary Revenue Budget 2018/19 | | | | | |
| People | | | | | |
| Children and Young People | 22,405 | 25,793 | 58 | 25,850 | 3,446 |
| Adult and Community Services | 44,495 | 44,842 | 49 | 44,891 | 395 |
| Education | 12,771 | 14,473 | 250 | 14,723 | 1,952 |
| Schools | 92,977 | 92,977 | | 92,977 | (0) |
| | 172,648 | 178,085 | 356 | 178,441 | 5,793 |
| Place | | | | | |
| Regeneration, Investment and Housing | 9,931 | 9,970 | | 9,970 | 39 |
| City Services | 22,914 | 22,764 | 220 | 22,984 | 70 |
| | 32,845 | 32,733 | 220 | 32,953 | 108 |
| Chief Executive | | | | | |
| Directorate | 478 | 480 | | 480 | 1 |
| Finance | 3,084 | 2,902 | | 2,902 | (182) |
| People and Business Change | 7,234 | 6,722 | 351 | 7,073 | (161) |
| Law and Regulation | 6,902 | 6,685 | 150 | 6,835 | (67) |
| | 17,698 | 16,789 | 501 | 17,290 | (408) |
| Capital Financing Costs and Interest | | | | | |
| Capital Financing Costs MRP | 7,489 | 7,489 | | 7,489 | - |
| Interest Payable | 9,085 | 8,974 | | 8,974 | (111) |
| Interest Receivable | (37) | (161) | | (161) | (124) |
| Investment Props | - | - | | - | - |
| PFI | 8,543 | 8,543 | | 8,543 | 0 |
| | 25,080 | 24,846 | - | 24,846 | (235) |
| Sub Total - Service/Capital Financing | 248,271 | 252,453 | 1,077 | 253,530 | 5,259 |
| Contingency Provisions | | | | | |
| General Contingency | 1,473 | - | | - | (1,473) |
| Restructuring / Other Savings | - | (0) | | (0) | (0) |
| Centralised Insurance Fund | 570 | 570 | | 570 | - |
| Non Departmental Costs | - | 8 | | 8 | 8 |
| Other Income and Expenditure | 3,150 | (1,949) | 1,127 | (824) | (3,973) |
| | 5,192 | (1,372) | 1,127 | (247) | (5,438) |
| Levies / Other | | | | | |
| Discontinued Operations - pensions | 1,577 | 1,501 | | 1,501 | (76) |
| Discontinued Operations - Ex Gratia Payments | 2 | 3 | | 3 | 1 |
| Levies - Drainage Board, Fire service etc | 8,346 | 8,448 | | 8,449 | 103 |
| CTAX Benefit Rebates | 12,597 | 10,856 | | 10,856 | (1,741) |
| | 22,521 | 20,808 | - | 20,809 | (1,712) |
| Transfers To/From Reserves | | | | | |
| Base budget - Planned Transfers to/(from) Reserves | (1,388) | 1,574 | 179 | 1,753 | 3,141 |
| Earmarked reserves: Transfer to/(from) Schools | - | - | | - | - |
| Earmarked reserves: Transfer to/(from) Schools Redundancy | - | - | | - | - |
| Invest to Save Reserve | - | - | | - | - |
| Invest to Save Reserve (from) | - | - | | - | - |
| | (1,388) | 1,574 | 179 | 1,753 | 3,141 |
| Total | 274,596 | 273,463 | 2,383 | 275,846 | 1,250 |
| Funded By | | | | | |
| WAG funding (RSG and NNDR) | (212,790) | (212,790) | | (212,790) | - |
| Council Tax | (61,806) | (61,806) | | (61,806) | - |
| Council Tax Surplus | | (1,250) | | (1,250) | (1,250) |
| Total | 0 | (2,383) | 2,383 | (0) | 0 |

APPENDIX 3 Revenue Summary Monitor by Activity - March 2019

| | April 18 Approved Budget | Current Budget | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers | Notes - Explanation as Required |
|-----------------------------------|--------------------------------|-------------------|---|---|--|
| Summary Revenue Budget 2018/19 | £'000 | £'000 | £'000 | £'000 | |
| People | | | | | |
| Children and Young People | 22,400 | 22,405 | 25,850 | 3,446 | |
| SOC19 Pathway Team | 1,597 | 1,624 | 1,510 | (113) | Reduced staffing costs due to vacancies and unexpected Welsh Government grant towards Asylum Seeker Children. |
| SOC20 Leaving Care | 811 | 784 | 396 | (388) | Costs for supporting children age 18-25 who leave foster care/residential placements. Made up of accommodation costs, allowances to individuals, education costs etc. Budget was above demand levels in 2018/19. |
| SOC21 Sthwrk 16+ Homeless | 26 | 26 | 9 | (17) | |
| SOC22 LAC Family Contact | 98 | 98 | 205 | 107 | Increased costs associated with the provision of family contact for Looked After Children |
| SOC23 Child Safegrd + Miss | 139 | 139 | 114 | (24) | |
| SOC24 Child + Fam Mgt Acct | 311 | 370 | 398 | 28 | |
| SOC26 Integ Fam Supp Serv | 1,478 | 1,480 | 1,467 | (13) | |
| SOC27 SE Wales Adoption | 512 | 512 | 622 | 110 | Overspend is due to the fact that 9 adoptions have been made which is higher than budgeted for. |
| SOC28 Child Protection | 4,307 | 4,261 | 5,326 | 1,064 | There are some major variances within individual Cost Centres within this activity. Current overspend forecasts for legal fees. |
| SOC30 NCC Child Res | 2,059 | 2,059 | 2,371 | 312 | Staffing overspends due to the delayed implementation of new rotas and staffing costs of operating one additional unit during the year. |
| SOC31 Out of Auth Res Plac | 2,719 | 2,719 | 4,406 | 1,687 | Increased number of Out of Area placements in year which exceeded what the budget was able to afford |
| SOC32 Ind Foster Ag Plac | 1,294 | 1,294 | 2,050 | 756 | The number of Independent Fostering placements was at 63 in March 19, the budget can only afford 32 placements. |
| SOC33 In-House Fostering | 4,084 | 4,084 | 4,241 | 157 | The financial year ended with in-house fostering placements at 204, having peaked earlier in the year at 214. The 18-19 budget was able to afford an average of 193. |
| SOC34 Special Guardianship Orders | 1,096 | 1,096 | 961 | (135) | Guardianship numbers seem to have plateaued. A £144k net MTRP pressure that has been added into 18-19 budgets appears now not to be required. |
| SOC35 Education Supp Team | 118 | 118 | 114 | (4) | |
| SOC36 Direct Pay Child Serv | 161 | 161 | 149 | (13) | |
| SOC37 S17 Child Dis Aid | 30 | 30 | 33 | 3 | |
| SOC38 Adoption Allowances | 296 | 296 | 346 | 50 | Increase in number of Adoption Allowances agreed and increased costs from annual review of allowances. |
| SOC39 Child Safeguard | 590 | 579 | 560 | (20) | |
| SOC40 Youth Offending Service | 675 | 675 | 574 | (101) | The final underspend for the YOS is mainly due to recruitment delays and a reduction in the level of sessional work being undertaken by the Service. |

| | April 18 Approved Budget | Current Budget | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers | Notes - Explanation as Required |
|--|--------------------------------|-------------------|---|---|---|
| Summary Revenue Budget 2018/19 | £'000 | £'000 | £'000 | £'000 | |
| People | | | | | |
| Adult and Community Services | 44,529 | 44,495 | 44,891 | 395 | |
| SOC1 Home Care + Extra Care | 1,742 | 1,742 | 1,857 | 116 | Delayed service changes. |
| SOC2 Older People Res Units | 2,560 | 2,487 | 2,398 | (89) | Additional fee income above budget offset by staffing costs. |
| SOC3 Supp Living Agency | 690 | 690 | 801 | 111 | One off costs relating to service reprovision. |
| SOC4 Day Opportunities | 1,237 | 1,230 | 1,049 | (181) | Mainly lower staffing costs due to vacancies. |
| SOC5 First Contact | 426 | 465 | 462 | (2) | |
| SOC6 SMAPF | - | - | - | - | |
| SOC7 Integrated OT Total | 623 | 623 | 570 | (53) | Mainly lower spend on Gwent Wide Integrated Community Equipment Service. |
| SOC8 Centrica Lodge Resp | 222 | 222 | 184 | (39) | |
| SOC9 Community Care Teams | 1,899 | 1,942 | 2,089 | 148 | Increased staffing / Agency costs in the teams and a reduction in grant funding. |
| SOC10.1 Community Care Residential Packages | 17,988 | 19,342 | 19,594 | 252 | New admissions and changes in services. |
| SOC10.2 Community Care Supported Living Packages | 6,642 | 7,416 | 8,503 | 1,087 | Fee increases & increase in service users has seen pressure on the budget. |
| SOC10.3 Community Care Non Residential Packages | 11,266 | 10,659 | 10,676 | 17 | |
| SOC10.4 Community Care Packages Income | (8,394) | (9,267) | (9,683) | (416) | Increased contributions being received from service users. £150k Welsh Government grant received in Mar 19 |
| SOC11 Community Care Packages-Mental Health | 2,377 | 1,723 | 1,696 | (26) | |
| SOC12 Frailty Pooled Budget | 1,974 | 1,920 | 1,720 | (201) | Lower contributions to regional pool budget. |
| SOC13 Adults Mgt Account | 574 | 651 | 515 | (136) | Underspends on staffing and supplies and services budgets plus additional income. |
| SOC14 Service Dev + Comm | 917 | 806 | 743 | (63) | Staffing savings in year due to secondments and reduced hours. |
| SOC15 Supporting People Gen | 183 | 183 | 196 | 13 | |
| SOC16 Adult Serv Cont Sup | 1,072 | 1,120 | 963 | (157) | Contract savings & grant/contributions at year end. |
| SOC17 Telecare Contract | 82 | 82 | 47 | (35) | |
| SOC18 Adult Safeguard Tot | 449 | 459 | 510 | 50 | Increased costs for work associated with Deprivation of Liberty Safeguards / Mental Capacity Act partly reduced by a Welsh Government grant received in March 19. |
| Education | 14,518 | 12,648 | 14,600 | 1,952 | |
| EDU2 School Based Counsel | 206 | 206 | 206 | - | |
| EDU3 Autistic Spectrum Disorder | - | - | - | - | |
| EDU4 Psychology Services | 357 | 357 | 318 | (39) | |
| EDU5 SEN Team | 296 | 292 | 274 | (19) | |

| | April 18 Approved Budget | Current Budget | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers | Notes - Explanation as Required |
|--|--------------------------------|-------------------|---|---|---|
| Summary Revenue Budget 2018/19 | £'000 | £'000 | £'000 | £'000 | |
| People | | | | | |
| EDU6 SEN Recoup OOC | 3,149 | 3,149 | 4,156 | 1,006 | Demand higher than budget. Income less than target. Pressure paper submitted and approved for 2019-20. Includes reserve transfer. |
| EDU7 SEN Equip & Resource | 95 | 95 | 159 | 64 | Increased frequency of sessions |
| EDU8 SEN Local Provision | 156 | 159 | 419 | 260 | Move to in-house provision (previously within OOC) with Catch 22 and Newport Live services. |
| EDU9 Inclusion Mngt Account | 442 | 296 | 386 | 89 | I2S reserve not accessed for redundancy costs incurred. |
| EDU10 Education Welfare Service | 344 | 344 | 360 | 16 | |
| EDU11 Bridge Achievement Centre | 728 | 1,013 | 1,291 | 278 | Significant increase in demand and long term pupils, no budget to cover high level of sickness issues. No recharge for matrix funded pupils in attendance. |
| EDU12 EIG-Education Improvement Grant | 471 | 471 | 431 | (40) | Match Funding |
| EDU13 GEMS | (14) | (14) | (13) | 2 | |
| EDU14 Breakfast Clubs | 324 | 324 | 472 | 147 | Additional breakfast clubs opened and budget not increased in line with demand/provision. |
| EDU15 School Meals Primary, Secondary, Special and Repairs & Maintenance | 282 | 282 | 293 | 12 | School cost per meal recharge, agreed in SLA, is higher than the cost per meal charged by provider. |
| EDU16 Educ Mngt-Mngt Team | 200 | 406 | 391 | (16) | |
| EDU17 Educ Mngt-Non Team | (394) | (449) | (307) | 142 | Schools maternity credits received higher than budget. Reserve transfer for SENCOM commitment. |
| EDU18 Service Dev & Bus | 225 | 199 | 194 | (4) | |
| EDU19 School Admissions & Appeals | 267 | 242 | 240 | (2) | |
| EDU20 21CS Programme | 84 | 84 | 86 | 1 | |
| EDU21 Early Years & Integ | 1,057 | 1,057 | 987 | (70) | Budget based on previous year child places. 3.02% decrease in child places compared to 17/18. |
| EDU22 Redund & Superann | 1,013 | 1,013 | 1,013 | (0) | |
| EDU23 Joint Services | 1,447 | 1,447 | 1,476 | 29 | |
| EDU24 Transport | 3,783 | 1,674 | 1,769 | 95 | Demand was higher than budget (please refer to EDU06). |
| Schools | 93,306 | 93,099 | 93,099 | - | |
| EDU01 Schools | 93,262 | 92,977 | 92,977 | - | |
| EDU1 Schools - Durham Road PFI | 44 | 122 | 122 | - | |
| Total People | 174,752 | 172,648 | 178,441 | 5,793 | |

Summary Revenue Budget 2018/19

| | April 18 Approved Budget | Current Budget | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers | Notes - Explanation as Required |
|---|--------------------------------|-------------------|---|---|---|
| | £'000 | £'000 | £'000 | £'000 | |
| Place | | | | | |
| Regeneration, Investment and Housing | 10,028 | 9,931 | 9,970 | 39 | |
| RIH1 Homelessness | 871 | 723 | 750 | 27 | |
| RIH2 Strategy & Dev | 264 | 274 | 236 | (38) | |
| RIH3 Housing Needs | 709 | 847 | 770 | (77) | Delays in recruitment |
| RIH4 Private Sector Housing | 93 | 72 | 94 | 22 | |
| RIH5 Com & Ind Portfolio | (976) | (1,129) | (1,135) | (7) | |
| RIH6 Provision Market | (133) | (200) | (122) | 79 | Overspends against building repairs and refuse |
| RIH7 Civic Centre Facilities Management | 659 | 634 | 956 | 322 | Main overspends relate to alarms and security, response, grounds maintenance and refuse costs. |
| RIH8 Station Buildings | 365 | 342 | 279 | (64) | Cost of borrowing and rate charges have reduced |
| RIH9 Centralised Properties | 3,896 | 4,072 | 3,916 | (155) | Over recovery of income |
| RIH10 Carbon Reduction | 328 | 327 | 218 | (109) | Reductions in spend across the energy budget pending the implementation of a new energy strategy. |
| RIH11 Building Control | 24 | 14 | 15 | 1 | |
| RIH12 Plan & Dev Mngt Acc | 114 | 114 | 209 | 96 | External consultant fees and bad debt provision |
| RIH13 R+R Pooled Admin | 44 | 48 | 49 | 1 | |
| RIH14 Urban Regeneration | 260 | 296 | 296 | (0) | |
| RIH16 Development Mngt | 314 | 299 | 247 | (52) | Staff savings |
| RIH17 Planning Pol & Imp | 215 | 216 | 221 | 5 | |
| RIH18 Local Dev Plan | 72 | 72 | 72 | - | |
| RIH19 Community Centres | 203 | 201 | 323 | 122 | Agency costs and other costs associated with neighbourhood hubs |
| RIH20 Comm Dev Core | 199 | 196 | 129 | (67) | Staff savings |
| RIH21 Youth Core | 276 | 270 | 208 | (62) | Salary underspends |
| RIH22 City Playschemes | 91 | 93 | 91 | (3) | |
| RIH23 Adult Education | (100) | (100) | (156) | (56) | Salary Underspend and income higher than budget |
| RIH24 Libraries | 1,066 | 1,078 | 1,034 | (43) | |
| RIH25 Museum & Art Gallery | 397 | 403 | 431 | 27 | |
| RIH26 Medieval Ship | 73 | 66 | 65 | (0) | |
| RIH27 Partnerships | 174 | 174 | 171 | (3) | |
| RIH28 Tredegar House & Grounds | 399 | 399 | 400 | 1 | |
| RIH29 14 Locks | 21 | 21 | 20 | (1) | |
| RIH30 Transporter Bridge | 116 | 116 | 179 | 63 | Unplanned repair works |
| RIH31 CD Communities First | 1 | - | (25) | (25) | |
| RIH32 Work & Skills Employ | (0) | - | 29 | 29 | |
| RIH33 Work & Skills Europe | - | - | - | - | |
| RIH34 Families First | - | - | - | - | |
| RIH35 Flying Start | 1 | - | - | - | |
| RIH36 Monwel | (7) | (6) | 3 | 8 | |
| RIH37 Youth | 0 | - | (1) | (1) | |

Summary Revenue Budget 2018/19

| | April 18 Approved Budget | Current Budget | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers | Notes - Explanation as Required |
|--------------------------------------|--------------------------------|-------------------|---|---|--|
| | £'000 | £'000 | £'000 | £'000 | |
| Place | | | | | |
| Streetscene and City Services | 20,806 | 22,914 | 22,984 | 70 | |
| STR1 Env Serv | 748 | 771 | 806 | 35 | |
| STR2 Cemeteries | (494) | (461) | (416) | 45 | Budgeted Income not achieved. Additional expenditure for Public Funerals |
| STR3 Public Transport | 1,104 | 1,101 | 1,248 | 148 | Bad debt provision |
| STR4 Asset Management | 353 | 326 | 335 | 9 | |
| STR5 Street Lighting | 2,365 | 2,144 | 1,990 | (154) | Cost of borrowing figures has reduced by £25k also rates recharges relating to the information station have been reduced to reflect actual charges (£55k) these reductions have been offset by additional response repairs and repairs to the water meter. |
| STR6 Senior Management Team | (23) | 353 | 529 | 175 | New reserve - Leisure Services (£150k)and unachieved mtrp savings (£25k) |
| STR7 Traffic Mngt & Street | (15) | 273 | 213 | (60) | Reduced premises expenditure in relation to 1718 signal maintenance supplementaries |
| STR8 Road Safety | 212 | 182 | 127 | (55) | School Crossing patrol vacancies |
| STR9 Leisure Trust | 2,870 | 2,842 | 2,955 | 113 | |
| STR10 Waste Disposal Site | (287) | (469) | (925) | (455) | Additional commercial income |
| STR11 Sustainable Waste | 2,714 | 1,769 | 1,903 | 134 | Increased kerbside collection payments - recycling |
| STR12 Refuse Collection | 2,540 | 3,023 | 3,076 | 53 | Reduced external trade waste income(£29k) and increased haulage costs to Trident Park - PG (£23k) |
| STR13 Civic Amenity Site | 361 | 676 | 808 | 132 | Ramp reversal works at HWRC |
| STR15 Drainage Operations | 662 | 655 | 459 | (196) | Vacancy savings (£45k);premises (£34k);additional income (£78k) and reduced supplies (£22k) |
| STR16 Fleet Management | 2,139 | 2,099 | 2,132 | 33 | |
| STR17 Grounds Maint | 927 | 796 | 848 | 52 | Budgeted Income not achieved offset by staff cost savings due to vacant posts |
| STR18 Highways | 1,566 | 1,560 | 1,442 | (118) | Income received above budget and staff cost savings achieved due to vacant posts |
| STR19 SDR South Distrib Road | (115) | (116) | (142) | (26) | |
| STR20 Off Street Parking | (278) | (278) | (212) | 65 | Staff costs over-budget due to Redundancy costs. Budget income not achieved offset with some cost savings |
| STR21 Street Cleansing | 1,510 | 1,599 | 1,664 | 65 | Reduced contract income (£26k);increased supplies (£29k) and increased staffing costs (£10k) |
| STR23 Depot Salaries | 160 | 197 | 239 | 43 | |
| STR24 Winter Maintenance | 128 | 128 | 231 | 103 | Staff and other costs - insufficient budget |
| STR25 Public Features | 52 | 32 | 40 | 8 | |
| STR26 Customer Services | 1,491 | 1,533 | 1,355 | (178) | Staff costs were over-budgeted. IT costs less than budget |
| STR27 Benefits | 115 | 73 | 126 | 53 | HB subsidy income less than budget offset by staff cost savings |
| STR28 Home to School Transport | - | 2,108 | 2,153 | 45 | |
| Total Place | 30,833 | 32,845 | 32,953 | 108 | |

Summary Revenue Budget 2018/19

| | April 18 Approved Budget | Current Budget | Out-turn after Proposed Transfers | (Under) / Over after Proposed Transfers | Notes - Explanation as Required |
|--|--------------------------------|-------------------|---|---|---|
| | £'000 | £'000 | £'000 | £'000 | |
| Chief Executive | | | | | |
| Directorate | 599 | 478 | 480 | 1 | |
| Finance | 3,088 | 3,084 | 2,902 | (182) | |
| FIN1 Accountancy | 2,064 | 2,060 | 2,072 | 12 | |
| FIN2 Internal Audit | 347 | 347 | 327 | (20) | |
| FIN3 Purchase to Pay | (1) | (1) | (0) | 1 | |
| FIN3 Purchase to Pay 1 | 126 | 126 | 122 | (4) | |
| FIN4 Strategic Procurement | 100 | 100 | 41 | (59) | |
| FIN4 Strategic Procurement 1 | 236 | 236 | 187 | (49) | Staff savings |
| FIN5 Council Tax & NNDR | 58 | 58 | 22 | (35) | |
| FIN6 Debtors | 158 | 158 | 132 | (27) | |
| People and Business Change | 6,990 | 7,234 | 7,073 | (161) | |
| PBC1 HR Strategy & Op | 478 | 534 | 612 | 78 | Staff savings offset by underachieved income |
| PBC2 HR Emp Serv | 502 | 373 | 321 | (52) | Staff costs savings due to vacant posts |
| PBC3 Business Chg Improv | 65 | 47 | 46 | (1) | |
| PBC3 Business Chg Improv/PBC4 Perf Mngt Plan | 360 | 300 | 304 | 4 | |
| PBC5 Com Cohesion | 7 | 7 | 26 | 19 | |
| PBC6 Partnership | 518 | 518 | 494 | (24) | |
| PBC7 Partnership & Policy | 495 | 643 | 567 | (76) | Staff savings |
| PBC8 Health and Safety | 178 | 178 | 176 | (2) | |
| PBC9 Social Services | 233 | 233 | 237 | 4 | |
| PBC10 Digital | 245 | 317 | 274 | (43) | |
| PBC11 Info Gov & Dev | 162 | 144 | 129 | (15) | |
| PBC12 Shared Res Serv | 3,202 | 3,244 | 3,224 | (20) | |
| PBC13 Document Services | 257 | 257 | 219 | (38) | |
| PBC14 Spatial Data Unit / PBC15 Gazetteer & Address / PB | 286 | 438 | 443 | 5 | |
| Law and Regulation | 6,902 | 6,902 | 6,836 | (66) | |
| LAW1 Comms & Market | 595 | 564 | 532 | (31) | |
| LAW2 Registrars | 123 | 126 | 164 | 38 | |
| LAW3 Demographic Services | 519 | 553 | 514 | (39) | |
| LAW4 Members Allowances | 1,050 | 1,067 | 1,091 | 24 | |
| LAW5 Electoral Reg | 228 | 228 | 243 | 15 | |
| LAW6 Legal | 1,299 | 1,294 | 1,393 | 99 | Events reserve |
| LAW7 Land Charges | (117) | (117) | (115) | 2 | |
| LAW8 Insurance | 881 | 881 | 770 | (111) | Vacant posts and reduction in insurance premiums for 18/19. |
| LAW9 Comm Safety | 744 | 757 | 841 | 84 | Reduction in income |
| LAW10 Environmental health | 987 | 955 | 883 | (72) | Additional grant funding and a reduction in spend |
| LAW11 Trading Standards | 724 | 724 | 752 | 28 | |
| LAW12 Licensing | (131) | (131) | (235) | (103) | Additional income relating to Hackney, Licensing and Street Trading Consents. |
| Total Chief Executive | 17,579 | 17,699 | 17,290 | (408) | |

APPENDIX 4 School Balance Outturn Position

| School | School Reserves 1/4/2018 | In-year under / (over) spending. (Excluding £1.8m one-off additional funding) | In-year under / (over) spending. (Including £1.8m one-off additional funding) | School Reserves 31/3/2019 |
|---|-----------------------------|---|---|------------------------------|
| BASSALEG SCHOOL | 317,850 | (156,797) | (30,235) | 287,615 |
| NEWPORT HIGH | 15,410 | (154,730) | (61,337) | (45,927) |
| CAERLEON COMPREHENSIVE | (109,030) | (735,929) | (627,579) | (736,609) |
| THE JOHN FROST SCHOOL | 81,748 | (48,276) | 51,091 | 132,839 |
| LLANWERN HIGH | 138,830 | (181,823) | (110,364) | 28,467 |
| LLISWERRY HIGH | (255,561) | (372,547) | (292,346) | (547,907) |
| ST JOSEPHS R.C. HIGH | 179,172 | (104,231) | 1,169 | 180,341 |
| ST JULIANS SCHOOL | 237,305 | (369,548) | (242,801) | (5,495) |
| YG GWENT IS COED | 142,361 | (84,148) | (65,145) | 77,216 |
| Total Secondary Schools (Inc. Post 16) | 748,086 | (2,208,030) | (1,377,547) | (629,461) |
| ALWAY PRIMARY | 49,365 | (7,783) | 26,055 | 75,420 |
| CAERLEON LODGE HILL PRIMARY | 42,035 | 15,208 | 35,673 | 77,708 |
| CHARLES WILLIAMS CIW PRIMARY | 134,136 | 50,184 | 79,335 | 213,471 |
| CLYTHA PRIMARY | 30,213 | (29,465) | (16,650) | 13,564 |
| CRINDAU PRIMARY | 169,288 | (27,466) | 421 | 169,709 |
| EVESWELL PRIMARY | 254,930 | (44,800) | (15,702) | 239,228 |
| GAER PRIMARY | 33,244 | 72,585 | 102,064 | 135,308 |
| GLAN USK PRIMARY | 47,265 | (75,383) | (34,833) | 12,432 |
| GLASLLWCH PRIMARY | 68,103 | (19,328) | (5,752) | 62,351 |
| HIGH CROSS PRIMARY | 31,456 | (67,890) | (51,341) | (19,886) |
| JUBILEE PARK PRIMARY | 46,499 | 28 | 12,260 | 58,759 |
| LANGSTONE PRIMARY | 88,510 | 337 | 18,532 | 107,041 |
| LLANMARTIN PRIMARY | 44,324 | (34,091) | (4,847) | 39,477 |
| LLISWERRY PRIMARY | 48,883 | 17,080 | 57,482 | 106,366 |
| MAESGLAS PRIMARY | 27,081 | (43,693) | (23,419) | 3,662 |
| MAINDEE PRIMARY | 35,101 | (3,007) | 31,344 | 66,444 |
| MALPAS CHURCH IN WALES PRIMARY | 69,915 | 19,634 | 39,361 | 109,276 |
| MALPAS COURT PRIMARY | 74,068 | 16,857 | 36,442 | 110,510 |
| MALPAS PARK PRIMARY | 55,804 | (49,879) | (36,472) | 19,332 |
| MARSHFIELD PRIMARY | 77,780 | (12,436) | 11,695 | 89,475 |
| MILLBROOK PRIMARY | 95,198 | 8,420 | 26,524 | 121,722 |
| MILTON PRIMARY | 21,097 | 6,872 | 42,454 | 63,550 |
| MONNOW PRIMARY | 145,753 | 57,203 | 87,315 | 233,067 |
| MOUNT PLEASANT PRIMARY | 22,136 | (28,616) | (19,873) | 2,263 |
| PENTREPOETH PRIMARY | 49,759 | (20,717) | 2,934 | 52,693 |
| PILLGWENLLY PRIMARY | 151,884 | (55,901) | (8,621) | 143,263 |
| RINGLAND PRIMARY | 22,225 | 30,408 | 50,975 | 73,200 |
| ROGERSTONE PRIMARY | 41,201 | 14,997 | 49,952 | 91,153 |
| SOMERTON PRIMARY | 45,520 | 22,039 | 37,838 | 83,358 |
| ST. ANDREWS PRIMARY | 38,248 | (18,940) | 29,223 | 67,471 |
| ST. DAVIDS RC PRIMARY | 72,110 | (25,676) | (13,683) | 58,427 |
| ST. GABRIELS RC PRIMARY | 36,762 | 292 | 11,928 | 48,690 |
| ST. JOSEPHS RC PRIMARY | 39,655 | (4,560) | 7,834 | 47,488 |
| ST. JULIANS PRIMARY | 183,548 | (18,564) | 22,796 | 206,343 |
| ST. MARYS RC PRIMARY | 68,693 | (34,693) | (10,802) | 57,891 |
| ST. MICHAELS RC PRIMARY | 20,602 | (27,064) | (12,261) | 8,340 |
| ST. PATRICKS RC PRIMARY | 45,578 | (8,145) | 5,793 | 51,372 |
| ST. WOOLOS PRIMARY | 6,800 | (15,489) | 9,251 | 16,051 |
| TREDEGAR PARK PRIMARY | 76,756 | 41,198 | 73,459 | 150,215 |
| YSGOL GYMRAEG BRO TEYRNON | 164,795 | (41,702) | (29,603) | 135,193 |
| YSGOL GYMRAEG CASNEWYDD | 93,607 | 8,596 | 34,725 | 128,331 |
| YSGOL GYMRAEG IFOR HAEL | 130,492 | (5,507) | 7,363 | 137,855 |
| Total Primary Schools | 3,000,418 | (338,859) | 667,166 | 3,667,584 |
| FAIROAK NURSERY | 16,527 | (10,338) | (7,134) | 9,393 |
| KIMBERLEY NURSERY | (15,122) | 6,046 | 8,600 | (6,522) |
| Total Nursery Schools | 1,405 | (4,292) | 1,466 | 2,871 |
| MAES EBBW SPECIAL | (13,993) | (543) | 39,558 | 25,565 |
| BRYN DERW | 121,524 | (70,206) | (57,620) | 63,904 |
| Total Special Schools | 107,532 | (70,748) | (18,062) | 89,470 |
| Total all schools | 3,857,441 | (2,621,929) | (726,977) | 3,130,464 |

APPENDIX 5 2018/19 Reserve Movements

| | | Via Comprehensive I&E Account (Within outturn position) | | Proposed Transfers | | |
|---|-------------------------|---|-----------------|-----------------------|----------------------------|-----------|
| Reserve | Balance at 31-Mar-18 | Transfers Out | Transfers In | Transfers In | Balance at 31-Mar-19 | Type |
| | £'000 | £'000 | £'000 | | £'000 | |
| Council Fund: | (6,500) | | | | (6,500) | General |
| Balances held by schools for future use | (3,857) | 727 | | | (3,130) | School's |
| | | | | | | |
| Earmarked Reserves: | | | | | | |
| Music Service | (124) | | (3) | | (127) | Risk |
| Pay Reserve | (1,418) | | | | (1,418) | Risk |
| Insurance Reserve | (1,594) | | (1,237) | | (2,831) | Risk |
| MMI Insurance Reserve | (602) | | | | (602) | Risk |
| Legal Claims | - | | | | - | Risk |
| Health & Safety | (16) | | | | (16) | Risk |
| Council Tax Reduction | - | | | | - | Risk |
| Education Achievement Service | (92) | | | | (92) | Risk |
| Schools Redundancies | (708) | | (137) | | (845) | Risk |
| Friars Walk | (8,404) | 3,204 | | | (5,200) | Risk |
| Gem Services Reserves | - | | | | - | Risk |
| European Funding I2A & CFW | (173) | | (105) | | (278) | Risk |
| Metro Bus | (9) | | | | (9) | Risk |
| GEMS Redundancies | (78) | | | | (78) | Risk |
| SUB TOTAL - RISK RESERVES | (13,218) | 3,204 | (1,482) | - | (11,496) | |
| | | | | | | |
| Capital Expenditure | (5,761) | 644 | (1,415) | (177) | (6,709) | Enabling |
| Invest to Save | (9,557) | 637 | (2,000) | (179) | (11,099) | Enabling |
| Super Connected Cities | (554) | | | | (554) | Enabling |
| Landfill (fines reserve) | (345) | | | | (345) | Enabling |
| Christmas Lights | - | | | (30) | (30) | Enabling |
| Capital Works - Move to Capital Expenditure reserve | - | | | | - | Enabling |
| School Reserve Other | (924) | 742 | | | (182) | Other |
| School Works | (347) | 100 | (137) | | (384) | Other |
| Investment Reserve | (966) | 219 | | | (747) | Other |
| Usable Capital Receipts | (8,901) | 3,136 | (2,530) | | (8,295) | Enabling |
| Streetscene Manager Supoort | (200) | 46 | | | (154) | Enabling |
| SUB TOTAL - ENABLING RESERVES | (27,554) | 5,524 | (6,082) | (386) | (28,498) | |
| | | | | | | |
| STEP School Computers | (358) | 46 | | | (312) | Smoothing |
| Municipal Elections | (54) | | (38) | | (92) | Smoothing |
| Local Development Plan | (599) | | (12) | | (611) | Smoothing |
| Glan Usk PFI | (1,605) | | | | (1,605) | Smoothing |
| Southern Distributor Road PFI | (44,515) | 634 | | | (43,881) | Smoothing |
| Loan modification technical reserve (IFRS 9) | (1,385) | 143 | | | (1,242) | Smoothing |
| Building Control | (48) | | (84) | | (132) | Smoothing |
| SUB TOTAL - SMOOTHING RESERVES | (48,564) | 823 | (134) | - | (47,875) | |

| | | Via Comprehensive I&E Account (Within outturn position) | | Proposed Transfers | | |
|--|-------------------------|---|-----------------|-----------------------|----------------------------|----------|
| Reserve | Balance at 31-Mar-18 | Transfers Out | Transfers In | Transfers In | Balance at 31-Mar-19 | Type |
| | £'000 | £'000 | £'000 | | £'000 | |
| | | | | | | |
| Works of art | (21) | | | | (21) | Other |
| Theatre & Arts Centre | (232) | | | | (232) | Other |
| Cymorth Income | (33) | | | | (33) | Other |
| Blaen Y Pant | (60) | 52 | | | (8) | Other |
| Chartist Commission | - | | | | - | Other |
| Gypsy and Traveller Site | (7) | 7 | | | - | Other |
| Homelessness Prevention | (38) | | | | (38) | Other |
| Environmental Health - Improve Air Quality | (49) | | | | (49) | Other |
| Refurbishment of a Children / Older People Homes | (62) | 55 | | (106) | (113) | Other |
| Apprenticeship Scheme | (84) | 33 | | | (51) | Other |
| City Economic Development Reserve | (90) | | | | (90) | Other |
| Great Western Cities | - | | | | - | Other |
| Welsh Language Standards | (174) | | | | (174) | Other |
| YS Dilapidation Costs Information Shop | (41) | 41 | | | - | Other |
| Port Health | (8) | | (5) | | (13) | Other |
| CRM | (681) | 250 | | | (431) | Other |
| WCCIS | (38) | 38 | | | - | Other |
| Events | (190) | 74 | | (150) | (266) | Other |
| MTFP Reserve | (2,715) | 1,200 | (247) | | (1,762) | Other |
| Development of Leisure Masterplan | (15) | | | | (15) | Other |
| Voluntary Sector Grants | (66) | | | | (66) | Other |
| Bus Wifi | (35) | | | | (35) | Other |
| NEW - SENCOM | - | | | (250) | (250) | Other |
| NEW - Bus Subsidy | - | | | (40) | (40) | Other |
| NEW - IT Development | - | | | (351) | (351) | Other |
| NEW - Leisure Delivery Plan | - | | | (150) | (150) | Other |
| NEW Chartist Tower | - | | | (950) | (950) | Other |
| SUB TOTAL - OTHER RESERVES | (4,639) | 1,750 | (252) | (1,997) | (5,138) | - |
| | | | | | | |
| RESERVES TOTAL | (104,332) | 12,028 | (7,950) | (2,383) | (102,637) | |

APPENDIX 6 Delivery of MTFP Savings – March 2019

Overall Summary

| | Education (inc Schools) | Social Services Children | Social Services Adults | Regeneration Investment & Housing | Streetscene | People & Business Change | Finance | Law & Regulation | Non Service | Total 2018/19 |
|--|----------------------------|--------------------------------|------------------------------|---|-------------|--------------------------------|---------|---------------------|----------------|------------------|
| 2018/19 MTRP Target (£) Total | 896 | 1,351 | 999 | 644 | 600 | 261 | 135 | 219 | 3,488 | 8,593 |
| Total Savings Realised by Year End 2018/19 | 724 | 969 | 905 | 641 | 523 | 261 | 135 | 219 | 3,488 | 7,865 |
| Variation to MTRP Target | -172 | -382 | -94 | -3 | -77 | 0 | 0 | 0 | 0 | -728 |
| Variation % to MTRP Target | -19% | -28% | -9% | -1% | -13% | 0% | 0% | 0% | 0% | -8% |
| Undelivered Savings from Previous Years | 0 | 0 | 0 | 0 | -10 | 0 | 0 | 0 | 0 | -10 |
| Variation to MTRP Target - previous and current year | -172 | -382 | -94 | -3 | -87 | 0 | 0 | 0 | 0 | -738 |

Summary by Portfolio - 2018/19 only

| | People | Place | Corporate | Non Service | Total 2018/19 |
|--|--------|-------|-----------|----------------|------------------|
| 2018/19 MTRP Target (£) Total | 3,246 | 1,244 | 615 | 3,488 | 8,593 |
| Total Savings Realised by Year End 2018/19 | 2,598 | 1,164 | 615 | 3,488 | 7,865 |
| Variation to MTRP Target | -648 | -80 | 0 | 0 | -728 |
| Variation % to MTRP Target | -20% | -6% | 0% | 0% | -8% |